MIRACOSTA COLLEGE FOUNDATION BOARD
EXECUTIVE COMMITTEE MEETING

Tuesday, November 3, 2026, 3:45 – 5:00 pm
3333 Manchester Avenue Cardiff, CA 92007
Conference Room 1131

Members of the community not able to attend in person can listen to the live stream here:
https://linktr.ee/miracostacollegefoundation

Executive Committee Members:
Alma Flores, Michelle Gray, Josh Mazur, Neil McCarthy, Amy McNamara,
Karen Pearson, Anthony Spano

Staff Support, Guests & Advisors:
Laural Cooper, Betheny Reid, Shannon Stubblefield

KEY MESSAGES TO SHARE

- MiraCosta College has a new President: Dr. Lennor Johnson. I'd like to introduce you (events etc).

- This fall, 43% of MiraCosta College students reported struggling to meet basic needs, including food, housing, transportation, and childcare- and this is up 8% from last year.

- Our data shows that when students receive financial support, they are more likely to stay enrolled.

- One powerful example is emergency support: In Spring 2026, ***89% of students who received emergency support remained enrolled****, compared to 77% of those who did not.*

- The more than 10-point difference demonstrates the impact of philanthropy.

AGENDA

I. **CALL TO ORDER / ROLL CALL** (5 minutes) **– Procedural (Pearson)**
   A. Welcome and Call to Order
   B. Roll Call & Establishment of Quorum
   C. Introductions, as needed

II. **PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA – Procedural (Pearson)**

III. **CHANGES IN AGENDA ORDER – Action Required, as needed (Pearson)**

IV. **CONSENT AGENDA** (2 minutes) **– Action Required (Pearson)**
Please review before the full board meeting
   A. Executive Committee Meeting Minutes of August 11, 2026

V. **INFORMATIONAL ITEMS AND REPORTS** (2 minutes) **– Informational (Pearson)**
Please review before the full board meeting
   A. Finance Committee Meeting Draft Minutes of August 11, 2026

B. Governance & Nominations Committee Meeting Draft Minutes of August 4, 2026
C. Grants & Scholarship Committee Meeting Draft Minutes of September 29, 2026

III. BOARD GOALS (20 minutes) **– Discussion (Pearson and Committee)**
A. Board Goals
B. Personal Giving (Board Dashboards)

IV. ENDOWMENT MATCHING GIFT OPPORTUNITY (10 minutes) **– Discussion (Stubblefield / Committee)**

V. COMMITTEE ENGAGEMENT (15 minutes) **– Discussion (Reid / Committee)**
A. BEST PRACTICE: "Relationship mapping" (aka Moves Management) What is it? Why does it help the College President, the Foundation Board and staff?
B. How are you "informing, engaging, and inspiring" others? What do you need/want?

VI. BOARD PROSPECTS – Discussion (Flores) – 15 minutes
A. FY/26/27 Board Grid Gap Review
B. Identify Prospects
i. Board Prospects
ii. Donor Prospects, including Endowment Matching Gift Opportunity
iii. Event Invitations

VII. REVIEW QUARTERLY BOARD MEETING AGENDA – Discussion (Pearson)

VIII. UPCOMING EVENTS – Informational (Pearson)

Donor Appreciation Event (Oceanside Campus)
Wednesday, December 2, 2026
- **Board VIP Reception (including Dr. Johnson):** 5:00 – 6:00 p.m.
- **Guests arrive, networking, drinks, hors d'oeuvres:** 6:00 – 7:00 p.m.
- **Holiday concert:** 7:30 p.m.

Campus Visits
November and December (scheduled as needed)

Scholarship Awards Celebration
February 2027, OC Campus

IX. ANNOUNCEMENTS & FUTURE MEETINGS REVIEW – Informational (Pearson)

Next Executive Committee Meeting (San Elijo Campus)
Tuesday, February 9, 2027, from 3:45 – 5:00 p.m.

Next Quarterly Board Meeting (San Elijo Campus)
Tuesday, November 17, 2026, from 3:00 – 5:00 p.m.
Next Grants & Scholarships Ad hoc Committee Meeting (Oceanside Campus & Zoom)
Tuesday, January 19, 2027, from 2:00 – 3:00 p.m.
Next Governance and Nominations Committee Meeting (TCI Campus)
Tuesday, February 2, 2027, from 2:00 – 3:00 p.m
Next Finance Committee Meeting (San Elijo Campus)
Tuesday, February 9, 2027, from 2:00 – 3:30 p.m.

Next Audit Committee Meeting (San Elijo Campus)
Tuesday, May 11, 2027, from 1:00 – 1:30 p.m.

X. FUTURE AGENDA ITEMS

XI. ADJOURNMENT

MiraCosta College Foundation Mission:
Promote the benefits of MiraCosta College and secure resources that transform lives.
MiraCosta College Foundation Vision:
Educational opportunities for all.

Land Acknowledgment:
We acknowledge the Payómkawichum (the People of the West) as the traditional land caretakers of the land on which MiraCosta College is built and its surrounding traditional cultural landscapes. Today, the Payómkawichum are known as Luiseño and are made up of seven bands: La Jolla, Pala Pauma, Pechanga, Rincon, San Luis Rey, and Soboba. We, the MiraCosta College Foundation, are mindful of the Indigenous peoples in this place, and we pay our respects to the Luiseño - past, present, and emerging. We are grateful to have the opportunity to be part of this community in Luiseño territory and to honor their history, culture, and perseverance of spirit.
***Pronunciations**: Luiseño (Loo-sin-yo) Payómkawichum (Pie-yom-ko-wi-shum)*

* **ITEMS ON THE AGENDA:** Members of the audience may address the Foundation Board Committee on any item listed on the agenda when that agenda item comes up for discussion and/or action. Comments will be limited to three (3) minutes per agenda item and a total of fifteen (15) minutes of public comment on an item, unless waived by the committee. Non-English speakers utilizing a translator will have six (6) minutes to directly address the Committee.

ITEMS NOT ON THE AGENDA: Members of the audience may address the Foundation Board Committee on any topic not on the agenda so long as the topic is within the jurisdiction of the Foundation. Under the Brown Act, the committee is not permitted to engage in public discussion or take any action on an agenda item not on the agenda, except that members of the committee may briefly respond to statements made or questions posed by persons exercising their public testimony rights under Government Code §54954.3. In addition, on their own initiative, or in response to questions posed by the public, a member of the committee may ask a question for clarification. A member of the committee or the committee itself may provide a reference to staff or other resources for factual information, request staff to report back to the body at a subsequent meeting concerning any matter, or take action to direct staff to place a matter of business on a future agenda. Comments from visitors shall not exceed three (3) minutes unless the committee waives the time limit. Non-English speakers utilizing a translator will have six (6) minutes to directly address the committee. The committee may also limit the total amount of time for public comment on a particular topic to fifteen (15) minutes.

DECORUM: Decorum requires members of the public to observe order at committee meetings. Speakers shall speak to the issues, and refrain from using defamatory or abusive personal remarks that disturb or impede the meeting or exceed the bounds of civility necessary to the conduct of the business of the Foundation Board Committee. The presiding officer has the authority to run the meeting, which includes the authority to issue warnings, call for recesses, or clearing the boardroom in the event of disruptive behavior. Government Code section 54954.3(c) establishes that the legislative body of a local agency shall not prohibit public criticism of the policies, procedures, programs, or services of the agency, or of the acts or omissions of the legislative body, and California Penal Code section 403 makes it a misdemeanor for any person to willfully disturb or break up any lawfully authorized assembly or meeting.

Foundation Committee meetings are held in meeting rooms that are accessible to those with mobility disabilities. If you wish to attend the meeting and you have another disability requiring special accommodation, please notify the board assistant, 760.757.2121, extension 6645The California Relay Service is available by dialing 711 or 800-735-2929 or 800-735-2922.

In compliance with Government Code §54957.5, nonexempt writings that are distributed to a majority or all of the MiraCosta Community College District Foundation Board in advance of their meetings may be viewed at the Office of Institutional Advancement, 1 Barnard Drive, Oceanside, California, 92056 or by clicking on the Foundation website at http://foundation.miracosta.edu/. Such writings will also be available at the board meeting. In addition, if you would like a copy of any record related to an item on the agenda, please contact the board assistant, at 760.795.6645 or by e-mail at foundation@miracosta.edu

Agenda Item IV. A.

Subject:

Minutes of the MCCF Executive Committee Meeting of August 11, 2026

Attachment:

Draft minutes from MCCF Executive Committee Meeting on August 11, 2026

Category:

Consent Items

Background:

The minutes have been circulated to board members for any necessary changes.

Status:

Draft minutes need to be approved by the MCCF Executive Committee.

Recommendation:

Approve MCCF Executive Committee Meeting Minutes of August 11, 2026 as presented.

MIRACOSTA COLLEGE FOUNDATION

MIRACOSTA COLLEGE FOUNDATION BOARD
EXECUTIVE COMMITTEE

MINUTES OF THE REGULAR MEETING **August 11, 2026**

DRAFT

I. CALL TO ORDER

The MiraCosta College Foundation Executive Committee met in open session on Tuesday, August 11, 2026, in Conference Room 1116 on the MiraCosta College District's San Elijo Campus (3333 Manchester Avenue, Cardiff, CA 92007). The meeting was live-streamed via Zoom. Committee Chair Karen Pearson called the meeting to order at 3:45 p.m.

II. ROLL CALL, WELCOME, and INTRODUCTIONS

Committee Members Present:

Michelle Gray Josh Mazur Amy McNamara Karen Pearson

Committee Members Absent:

Alma Flores Neil McCarthy Anthony Spano

Staff Support/Guests Present:

Laural Cooper Dr. Lennor M. Johnson (3:59 p.m.) Shannon Stubblefield
Betheny Reid

III. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA

None

IV. CHANGES IN AGENDA ORDER

None

V. CONSENT AGENDA

By motion of Committee Chair Pearson, seconded by Committee Member Gray, the consent agenda was approved as presented.

Vote: 3/0/1/3
Aye: Gray, McNamara, Pearson
Nay: None
Abstain: Mazur
Absent: Flores, McCarthy, Spano

VI. COMMITTEE UPDATES (Updates on activities since the last meeting)

A. Executive Committee
   i. Board Engagement
      a. Committee Chair Pearson reviewed the Board Dashboards.
      b. The committee reviewed the Board Member Kudos for the upcoming quarterly board meeting and made changes to attendees of the Coastal Celebration event.

B. Governance & Nominations Committee
   i. VP/ED Stubblefield presented the New Board Member Goals for FY26/27

C. Finance Committee
   i. Committee Member Gray provided an update on the Finance Committee's efforts to develop a Request for Proposals (RFP) for investment management and advisory services. The anticipated timeline would begin in November 2026 and conclude in June 2027, for a July 1 2027 start.

D. Grants & Scholarships Committee
   i. VP/ED Stubblefield gave an update on the awarding of Foundation Board Grants and Scholarships for FY25/26.

VII. INTRODUCTIONS

A. Dr. Lennor M. Johnson, the new Superintendent/President of MiraCosta College, was introduced.

VIII. PLANNING WORKSHOP

A. Consultant Betheny Reid introduced herself to the Executive Committee and shared her initial observations of the Foundation and Board. She discussed her approach to capacity building, including identifying key priorities, strengthening Board engagement, and fostering relationships to support the Foundation's philanthropic goals, in preparation for the August 25 Quarterly Board Meeting planning workshop.

IX. REVIEW QUARTERLY BOARD MEETING AGENDA

A. The committee reviewed the draft agenda for the quarterly board meeting on August 25, 2026, and made recommended changes for staff to implement:
   i. Include a student presentation

X. ANNOUNCEMENTS, MEETINGS, AND EVENT CALENDAR REVIEW

Next Executive Committee Meeting (San Elijo Campus)
Tuesday, November 3, 2026, from 3:45 – 5:00 p.m.

Next Quarterly Board Meeting (CLC campus)
Tuesday, August 25, 2026, from 3:00 – 5:00 p.m.
Next Grants & Scholarships Ad hoc Committee Meeting (Oceanside campus & Zoom)
Tuesday, September 29, 2026, from 2:00 – 3:00 p.m.
Next Governance and Nominations Committee Meeting (TCI campus)
Tuesday, October 27, 2026, from 2:00 – 3:00 p.m.
Next Finance Committee Meeting (San Elijo Campus)
Tuesday, November 3, 2026, from 2:00 – 3:30 p.m**.**
Next Audit Committee Meeting (San Elijo Campus)
Tuesday, May 11, 2027, from 1:00 – 1:30 p.m.

Community Leaders Breakfast (Westin Carlsbad Resort and Spa)
Friday, October 16, 2026
- Networking: 7-7:30 am
- Program: 7:30-9 am

Donor Appreciation Event (Oceanside Campus)
Wednesday, December 2, 2026
- Board VIP Reception (Dr. Johnson is invited): 5-6:00 pm
- Guests arrive, networking, drinks, hors d'oeuvres: 6-7:00 pm
- Holiday concert: 7:30 pm

XI. FUTURE AGENDA ITEMS

None

XII. ADJOURNMENT

The meeting was adjourned at 5:15 p.m.

MIRACOSTA COLLEGE FOUNDATION

MIRACOSTA COLLEGE FOUNDATION BOARD
FINANCE COMMITTEE

MINUTES OF REGULAR MEETING **August 11, 2026**

DRAFT

I. CALL TO ORDER

The MiraCosta College Foundation Finance Committee met in open session on Tuesday, August 11, 2026, in Conference Room 1116 on the MiraCosta College District's San Elijo Campus (3333 Manchester Avenue, Cardiff, CA 92007). The meeting was live-streamed via Zoom. Treasurer Michelle Gray called the meeting to order at 2:00 p.m.

II. ROLL CALL, WELCOME and INTRODUCTIONS

Committee Members Present

Bryan Fletcher	Michelle Gray	Josh Mazur	Karen Pearson

Committee Members Not Present

Neil McCarthy (non-voting)	Anthony Spano

Staff and Advisors Present:

Laural Cooper	Andrew Maslick	Lucy Momjian	Shannon Stubblefield

III. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA

None

IV. CHANGES IN AGENDA ORDER

None

V. APPROVE MEETING MINUTES - Action Required

A. By motion of Committee Member Mazur, seconded by Committee Member Pearson the minutes of the regular meeting of May 19, 2026, were approved as presented.

Vote: 4/0/0/1
Aye: Fletcher, Gray, Mazur, Pearson
Nay: None
Abstain: None
Absent: Spano

VI. PRESENTATION(S)

A. Advisors Maslick and Momjian reviewed the presentation on market and portfolio performance, as included in the agenda packet, noting that all Foundation portfolios remain within their approved asset allocation parameters and continue to demonstrate strong performance relative to benchmarks. He also provided updates on market trends, higher education enrollment patterns, charitable giving legislation, and emerging accreditation policy changes. The Committee discussed the Foundation's Investment and Spend Policy and future review of spending rates, asset allocations, and investment selections.

VII. COMMITTEE REPORT(S)

A. Finance Committee (Gray)
   i. Treasurer Gray reviewed the FY25/26 Q4 Financial Statements & Recap.

By motion of Committee Member Pearson, seconded by Committee Member Fletcher, the FY25/26 Q3 Financial Statements & Recap action was approved by the Committee for review by the Executive Committee and full board.

Vote: 4/0/0/1
Aye: Fletcher, Gray, Mazur, Pearson
Nay: None
Abstain: None
Absent: Spano

ii. Treasurer Gray reviewed the Key Performance Indicators for FY25/26 Q4.

iii. Treasurer Gray reviewed the Operations & Allocations Budget to Actual for FY25/26 Q4, noting everything is on track with the budget.

iv. VP/ED Stubblefield presented the Quasi-Endow Unrestricted Funds for Capacity Building plan. The Committee discussed, and VP/ED Stubblefield, and Advisors Maslick and Momjian, answered follow-up questions.

By motion of Committee Member Mazur, seconded by Treasurer Gray, the Committee approved recommending revisions to the Investment and Spend Policy to maintain 24 months of operating expenses in reserves and designate $800,000 of excess reserves as a quasi-endowment, and forwarded the recommendation to the Executive Committee and full Board for review and approval.

Vote: 4/0/0/1
Aye: Fletcher, Gray, Mazur, Pearson
Nay: None
Abstain: None
Absent: Spano

v. VP/ED Stubblefield led a discussion on the draft Request for Proposals (RFP) for investment firm selection, including proposed evaluation criteria, scoring methodology, and timeline options. She noted that the District has offered assistance with the RFP process, including purchasing and contract review support. The Committee expressed support for Timeline 2 to allow for District participation and additional review of the RFP process and agreed to continue refining the RFP and identifying key priorities.

VIII. ANNOUNCEMENTS, MEETING AND EVENT CALENDAR REVIEW

Next Finance Committee Meeting (San Elijo Campus)
Tuesday, November 3, 2026, from 2:00 – 3:30 p.m**.**

Next Executive Committee Meeting (San Elijo Campus)
Tuesday, August 11, 2026, from 3:45 – 5:00 p.m.
Next Quarterly Board Meeting (CLC campus)
Tuesday, August 25, 2026, from 3:00 – 5:00 p.m.
Next Grants & Scholarships Ad hoc Committee Meeting (Oceanside campus & Zoom)
Tuesday, September 29, 2026, from 2:00 – 3:00 p.m.
Next Governance and Nominations Committee Meeting (TCI campus)
Tuesday, October 27, 2026, from 2:00 – 3:00 p.m.
Next Audit Committee Meeting (San Elijo Campus)
Tuesday, May 11, 2027, from 1:00 – 1:30 p.m.

Community Leaders Breakfast (Westin Carlsbad Resort and Spa)
Friday, October 16, 2026

- **Networking: 7-7:30am**
- **Program: 7:30-9am**

Donor Appreciation Event (Oceanside Campus)
Wednesday, December 2, 2026

- **Board VIP Reception (Dr. Johnson is invited): 5-6:00pm**
- **Guests arrive, networking, drinks, hors d'oeuvres: 6-7:00pm**
- **Holiday concert: 7:30pm**

IX. FUTURE AGENDA ITEMS

A. None

X. ADJOURNMENT

The meeting was adjourned at 3:24 p.m.

MIRACOSTA COLLEGE FOUNDATION

MIRACOSTA COLLEGE FOUNDATION BOARD
GOVERNANCE AND NOMINATIONS COMMITTEE

MINUTES OF THE REGULAR MEETING **August 4, 2026**
DRAFT

I. CALL TO ORDER

The MiraCosta College Foundation Governance and Nominations Committee met in open session on Tuesday, August 4, 2026 in the Conference Room on the TCI Campus (2075 Las Palmas Dr, Carlsbad, CA, 92011). The meeting was live-streamed on Zoom. Chair Flores called the meeting to order at 2:01 p.m.

II. ROLL CALL, WELCOME, INTRODUCTIONS

Committee Members Present:

Alma Flores Rod Freeman Gina Mancuso Jacqueline Pierson

Committee Members Absent:

Staff Present:

Laural Cooper Shannon Stubblefield

III. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA

None

IV. CHANGES IN AGENDA ORDER

None

V. APPROVE MEETING MINUTES – Action Required

A. By motion of Committee Member Freeman, seconded by Committee Member Pierson, the minutes of the regular meeting of May 12, 2026, were approved as presented.

Vote: 4/0/0/1
Aye: Flores, Freeman, Mancuso, Pierson
Nay: None
Abstain: None
Absent: Mills

VI. COMMITTEE REPORT(S)

A. Governance and Nominations

i. The Committee reviewed and discussed the Governance and Nominations Committee Charter.

ii. The Committee reviewed and discussed the Emeritus Board Member nominees.

By motion of Committee Member Pierson, seconded by Committee Member Freeman, the committee recommended that all Emeritus Board Member nominees be presented to the full Board of Directors in Q1 of FY26/27.

Vote: 4/0/0/1
Aye: Flores, Freeman, Mancuso, Pierson
Nay: None

Abstain: None
Absent: Mills

iii. The Committee reviewed and discussed the FY26/27 Board Grid to assess Board composition and identify gap areas for future recruitment.

iv. The Committee discussed new Board Member recruitment goals for FY26/27.

VII. ANNOUNCEMENTS, MEETING AND EVENT CALENDAR REVIEW

Next Governance and Nominations Committee Meeting (TCI campus)
Tuesday, October 27, 2026, from 2:00 – 3:00 p.m.

Next Finance Committee Meeting (San Elijo Campus)
Tuesday, August 11, 2026, from 2:00 – 3:30 p.m.
Next Executive Committee Meeting (San Elijo Campus)
Tuesday, August 11, 2026, from 3:45 – 5:00 p.m.
Next Quarterly Board Meeting (CLC campus)
Tuesday, August 25, 2026, from 3:00 – 5:00 p.m.
Next Grants & Scholarships Ad hoc Committee Meeting (Oceanside campus & Zoom)
Tuesday, September 29, 2026, from 2:00 – 3:00 p.m.
Next Audit Committee Meeting (San Elijo Campus)
Tuesday, May 11, 2027, from 1:00 – 1:30 p.m.

Community Leaders Breakfast (Westin Carlsbad Resort and Spa)
Friday, October 16, 2026

- **Networking: 7-7:30am**
- **Program: 7:30-9am**

Donor Appreciation Event (Oceanside Campus)
Wednesday, December 2, 2026

- **Board VIP Reception (Dr. Johnson is invited): 5-6:00pm**
- **Guests arrive, networking, drinks, hors d'oeuvres: 6-7:00pm**
- **Holiday concert: 7:30pm**

VIII. FUTURE AGENDA ITEMS

A. None

IX. ADJOURNMENT

The meeting was adjourned at 2:32 p.m.

MIRACOSTA COLLEGE FOUNDATION

MIRACOSTA COLLEGE FOUNDATION BOARD
GRANTS AND SCHOLARSHIPS AD HOC COMMITTEE

MINUTES OF THE REGULAR MEETING — September 29, 2026

I. CALL TO ORDER AND ROLL CALL

The MiraCosta College Foundation Grants and Scholarships ad hoc Committee met in open session on Tuesday, September 29, 2026, via Zoom. The meeting was live-streamed on Zoom. Chair Spano called the meeting to order at 3:02 p.m.

Committee Members Present:

Bryan Fletcher	Michael Krival (3:19 p.m.)	Gina Mancuso
Jacqueline Pierson	Anthony Spano	

Committee Members Absent:
Rod Freeman

Staff Present:

Laural Cooper	Tori Fishinger	Shannon Stubblefield

II. REVIEW MEETING MINUTES

A. Chair Spano reviewed the minutes from the May 4 Grants & Scholarships Committee meeting and provided context for new members regarding the spring scholarship awards process. ED Stubblefield provided an overview of the fall scholarship evaluation process, and Chair Spano shared his approach to evaluating applications. Stubblefield also confirmed member access to the scholarship management system.

III. COMMITTEE GOALS

A. Chair Spano reviewed the Committee's FY 2026–27 goals, including awarding $1.3 million in scholarships to 1,500 students, approving $50,000 in Foundation Board Grants, and raising $250,000 for scholarships.
B. ED Stubblefield and Associate Director Fishinger provided an overview of the Foundation's scholarship funding sources, fundraising goals, and annual scholarship campaign efforts.

IV. FUTURE AGENDA ITEMS

A. Foundation Board Grants: Review of grant proposals and funding recommendations.
B. Committee Goals: Review of progress toward annual Committee goals.

V. ANNOUNCEMENTS, MEETING AND EVENT CALENDAR REVIEW

Next Grants & Scholarships ad hoc Committee Meeting (Oceanside Campus & Zoom)
Tuesday, January 19, 2027, from 2:00 – 3:00 p.m.

Next Governance and Nominations Committee Meeting (TCI Campus)
Tuesday, October 27, 2026, from 2:00 – 3:00 p.m.
Next Finance Committee Meeting (San Elijo Campus)
Tuesday, November 3, 2026, from 2:00 – 3:30 p.m.
Next Executive Committee Meeting (San Elijo Campus)
Tuesday, November 3, 2026, from 3:45 – 5:00 p.m.
Next Quarterly Board Meeting (San Elijo Campus)

Tuesday, November 17, 2026, from 3:00 – 5:00 p.m.
Next Audit Committee Meeting (San Elijo Campus)
Tuesday, May 11, 2027, from 1:00 – 1:30 p.m.

<u>Donor Appreciation Event</u> (Oceanside Campus)
Wednesday, December 2, 2026

- **Board VIP Reception (Dr. Johnson is invited): 5-6:00pm**
- **Guests arrive, networking, drinks, hors d'oeuvres: 6-7:00pm**
- **Holiday concert: 7:30pm**

VI. ADJOURNMENT

The meeting was adjourned at 3:39 p.m.

FY2026/27 Board Goals

Foundation Fundraising Goals

Reach stretch goal of $4 million

Foundation Funding Priorities

Unrestricted Annual Giving: $400,000+

Scholarships & Resilience Fund/Emergency Support: $3,350,000+

Endowment Matching Gift Campaign: $200,000 annually (Oct 1 – Sept 30)

Board Fundraising Goals

Make your personal gift of $1,000 or more to the Annual Fund, joining the President's Circle

Note: Gift to Annual Fund vs Unrestricted Endowment to be discussed in Q2

Board gives and solicits to reach our stretch goal of $250.000

Board Connector Goals

Open Doors: Engage potential 2+ new supporters (see Prospect grid)

Attend 2+ Events

Board Dashboard
Summary

FY 2026-27			
Meetings & Events	Average Board Meeting Attendance		85%
	Average Standing Committee Attendance		68%
	Percent Board Members Attended College Event including CLB		69%
Introductions	Number of Introductions by Board Members		0
	Percent Board Members with Introductions		0%
Board Giving	Percent 'Give' Any Dollar Amount		31%
	Percent Met Giving Minimum $1000 Gift Year to Date		31%
	Board 'Give' Total	$	4,104
	Percent 'Give' $1 to $999		0%
	Percent 'Give' $1,000		15%
	Percent 'Give' $1,001 to $2,499		15%
	Percent 'Give' $2,500 to $4,999		0%
	Percent 'Give' $5,000 to $9,999		0%
	Percent 'Give' $10,000 to $14,999		0%
	Percent 'Give' $15,000+		0%
Board 'Get'	Percent 'Get'		8%
	Board 'Get' Total	$	2,630

Revised: 10/28/26

FY26/27	Board Member Responsibilities:							
Date Updated: 10/20/26*	Donation	*Gifts Solicited	Quarterly Board Meeting Attendance	Committee Assignments	Standing Committee Meeting Attendance	Ad hoc Committee Meeting Attendance	College/ Foundation Event Attendance	Community Leaders Breakfast
	(Min $1000)		(Minimum of 75% Required)	(Min of 2)	(Min 75%)	(Min 75%)	(Min of 2)	Yes/No
Bryan Fletcher		$ 2,629.84	**100%**	2	100%	**100%**	1	Yes
Alma Flores			**100%**	3	50%		2	Yes
Rod Freeman			**0%**	2	100%	**0%**		
Michelle Gray			**100%**	2	100%		1	Yes
Michael Krival			**100%**	2		**100%**	1	
Gina Mancuso			**100%**	2	100%	**100%**	1	Yes
Josh Mazur	$ 1,052.12		**100%**	2	100%		1	Yes
Neil McCarthy	$ 1,000.00		**100%**	3	0%		1	Yes
Amy McNamara			**0%**	1	100%			
Diane Mills			**100%**	1	0%		1	Yes
Karen Pearson			**100%**	3	100%		3	Yes
Jacqueline Pierson	$ 1,052.12		**100%**	2	100%	**100%**		
Anthony Spano	$ 1,000.00		**100%**	4	0%	**100%**		
	$ 4,104.24	**$ 2,629.84**						

***Please let us know if your records differ from ours so that we can make the correction!**

MiraCosta College Foundation

Endowment Matching Gift Campaign

What legacy do you want to leave behind?

Campaign Goal: $600,000*2 = $1,200,000

Through a significant grant secured by MiraCosta College, every dollar gifted to the MiraCosta College Endowment Fund will be matched, up to $600,000, for the next 3 years through Sept 30, 2029.

Donations of any size will be matched.

For example, your $1 investment becomes $2 with the matching funds, or your investment of $100,000 becomes $200,000.

Gifts of $12,500 or more will establish your **Named Endowment Fund**. The minimum to establish a named endowment fund is $25,000. With the matching gift program, your $12,500 will be matched and doubled to $25,000.

Any Investment Today = Exponential Impact Tomorrow

Gifts to the matching endowment campaign are invested, and a portion of the interest will be used to support students and campus programs. *Donations are estimated to grow 6% annually*. As a result, after being doubled by the match, the total amount will be invested and is projected to grow by nearly 300% within 20 years.

$500 Donated + $500 Matched = $1,000 Invested Today

$12,500 Donated + $12,500 Matched = $25,000 Invested Today



Ways to Give

- With a credit card, use the online donation form (link to follow)
- Mail a check
  MiraCosta College Foundation
  1 Barnard Dr. MS7
  Oceanside, CA 92056
- Transfer a gift of stock
  Email foundation@miracosta.edu or call 760.795.6652

Thank you for making a legacy gift to support tomorrow's students!

Board Grid Gap Review

Jul-26 **Board Grid**

Board Member	AREAS OF EXPERTISE									C-SUITE				DIVERSITY				
	Wealth Mngt / Investments	Accounting (CPA)	Real Estate	Human Resources	Marketing / PR	Fundraising	Estate Law	Business Ownership	Other	Biotech	Health/Medical	Technology	Manufacturing	Gender	Ethnicity	LGBTQ	Veteran/Military	Alumni
Fletcher, Bryan	1							1	1			1	1	Male	African American	No	No	No
Flores, Alma				1										Female	Latino/Hispanic	No	No	Yes
Freeman, Rod									1	1			1	Male	White	No	No	No
Gray, Michelle	1													Female	White	No	No	No
Krival, Michael	1		1					1						Male	White	No	No	No
Mancuso, Gina			1		1	1								Female	White	No Answer	No	No
Mazur, Josh			1					1						Male	White	No	No	No
McCarthy, Neil	1	1	1											Male	White	Yes	No	No
McNamara, Amy	1		1											Female	White	No	No	No
Mills, Diane			1		1									Female	Latino/Hispanic	No	No	No
Pearson, Karen					1	1								Female	White	No	No	No
Pierson, Jacqueline								1						Female	Latino/Hispanic	No	No	Yes
Spano, Anthony								1						Male	White	No	No	Yes

Red = Gap Area

Draft for Executive Committee Discussion

MIRACOSTA COLLEGE FOUNDATION BOARD
REGULAR MEETING

Tuesday, November 17, 2026, 3:45 – 5:00 pm

3333 Manchester Avenue Cardiff, CA 92007
Conference Room 1131

Members of the community not able to attend in person can listen to the live stream here:
https://linktr.ee/miracostacollegefoundation

***Board of Directors Members**:*
Bryan Fletcher, Alma Flores, Rod Freeman, Michelle Gray, Michael Krival, Gina Mancuso, Josh Mazur, Neil McCarthy, Amy McNamara, Diane Mills, Karen Pearson, Jacqueline Pierson, Anthony Spano

Staff Support, Guests & Advisors:
Benjamin Baeker, Thiago Barranco, Chelsea Chavira-Verdin, Raye Clendening, Laural Cooper, Tori Fishinger, Kristen Gonzales, Betheny Reid, Shannon Stubblefield, Jim Sullivan

KEY MESSAGES TO SHARE

- MiraCosta College has a new President: Dr. Lennor Johnson. I'd like to introduce you (events etc).

- This fall, 43% of MiraCosta College students reported struggling to meet basic needs, including food, housing, transportation, and childcare- and this is up 8% from last year.

- Our data shows that when students receive financial support, they are more likely to stay enrolled.

- One powerful example is emergency support: In Spring 2026, ***89% of students who received emergency support remained enrolled****, compared to 77% of those who did not.*

- The more than 10-point difference demonstrates the impact of philanthropy.

AGENDA

I. **CALL TO ORDER / ROLL CALL – Procedural (Pearson)**
   A. Welcome and Call to Order
   B. Roll Call & Establishment of Quorum
   C. Introductions, as needed

I. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA– Procedural (Pearson)

II. CHANGES IN AGENDA ORDER – Action Required, if needed (Pearson)

III. STUDENT PRESENTATION (5 minutes) **– Informational (Benjamin Baecker)**

IV. CONSENT AGENDA – Action Required (Pearson)
Please review before the full board meeting

A. Board Meeting Minutes of August 25, 2026
B. Emeritus Board Member Nominees

V. INFORMATIONAL ITEMS AND REPORTS (5 minutes) **– Informational (Pearson)**
Please review before the full board meeting

A. Grants & Scholarship Committee Meeting Minutes of Sept 29, 2026
B. Finance Committee Meeting Minutes of November 3, 2026
C. Executive Committee Meeting Minutes of November 3, 2026
D. [will add any advisor reports submitted]

VI. COLLEGE PRESIDENT'S UPDATE (5 minutes) **– Informational (Stubblefield or Clendening, for President Johnson)**

VII. ENDOWMENT MATCHING GIFT OPPORTUNITY (15 minutes) **– Discussion (Stubblefield)**

VIII. BOARD GOALS (20 minutes) **– Discussion (Pearson and Committee)**

A. Board Kudos
B. Board Dashboards (including Personal Giving)

IX. BOARD ENGAGEMENT (60 minutes) – **Discussion (Reid) –** *may modify after Executive Committee*

A. Big Bold Declarative Statement.
B. Board Engagement Plans
C. FY26/27 Board Grid Gap Review
D. Identify Prospects
   i. Board Prospects
   ii. Donor Prospects, including Endowment Matching Gift Opportunity
   iii. Event Invitations

X. UPCOMING EVENTS – Informational (Pearson)

Donor Appreciation Event (Oceanside Campus)

Wednesday, December 2, 2026

- **Board VIP Reception (including Dr. Johnson):** 5:00 – 6:00 p.m.
- **Guests arrive, networking, drinks, hors d'oeuvres:** 6:00 – 7:00 p.m.
- **Holiday concert:** 7:30 p.m.

Campus Visits
November and December (scheduled as needed)

Scholarship Awards Celebration
February 2027, OC Campus

XI. ANNOUNCEMENTS & FUTURE MEETINGS REVIEW – Informational (Pearson)

Next Quarterly Board Meeting (TCI Campus)
Tuesday, February 23, 2027, from 3:00 – 5:00 p.m.

Next Grants & Scholarships Ad hoc Committee Meeting (Oceanside Campus & Zoom)
Tuesday, January 19, 2027, from 2:00 – 3:00 p.m.
Next Governance and Nominations Committee Meeting (TCI Campus)
Tuesday, February 2, 2027, from 2:00 – 3:00 p.m
Next Finance Committee Meeting (San Elijo Campus)
Tuesday, February 9, 2027, from 2:00 – 3:30 p.m.
Next Executive Committee Meeting (San Elijo Campus)
Tuesday, February 9, 2027, from 3:45 – 5:00 p.m.
Next Audit Committee Meeting (San Elijo Campus)
Tuesday, May 11, 2027, from 1:00 – 1:30 p.m.

XII. FUTURE AGENDA ITEMS

XIII. ADJOURNMENT

MiraCosta College Foundation Mission:
Promote the benefits of MiraCosta College and secure resources that transform lives.
MiraCosta College Foundation Vision:
Educational opportunities for all.

Land Acknowledgment:
We acknowledge the Payómkawichum (the People of the West) as the traditional land caretakers of the land on which MiraCosta College is built and its surrounding traditional cultural landscapes. Today, the Payómkawichum are known as Luiseño and are made up of seven bands: La Jolla, Pala Pauma, Pechanga, Rincon, San Luis Rey, and Soboba. We, the MiraCosta College Foundation, are mindful of the Indigenous peoples in this place, and we pay our respects to the Luiseño - past, present, and emerging. We are grateful to have the opportunity to be part of this community in Luiseño territory and to honor their history, culture, and perseverance of spirit.
***Pronunciations**: Luiseño (Loo-sin-yo) Payómkawichum (Pie-yom-ko-wi-shum)*

* **ITEMS ON THE AGENDA:** Members of the audience may address the Foundation Board Committee on any item listed on the agenda when that agenda item comes up for discussion and/or action. Comments will be limited to three (3) minutes per agenda item and a total of fifteen (15) minutes of public comment on an item, unless waived by the committee. Non-English speakers utilizing a translator will have six (6) minutes to directly address the Committee.

ITEMS NOT ON THE AGENDA: Members of the audience may address the Foundation Board Committee on any topic not on the agenda so long as the topic is within the jurisdiction of the Foundation. Under the Brown Act, the committee is not permitted to engage in public discussion or take any action on an agenda item not on the agenda, except that members of the committee may briefly respond to statements made or questions posed by persons exercising their public testimony rights under Government Code §54954.3. In addition, on their own initiative, or in response to questions posed by the public, a member of the committee may ask a question for clarification. A member of the committee or the committee itself may provide a reference to staff or other resources for factual information, request staff to report back to the body at a subsequent meeting concerning any matter, or take action to direct staff to place a matter of business on a future agenda. Comments from visitors shall not exceed three (3) minutes unless the committee waives the time limit. Non-English speakers utilizing a translator will have six (6) minutes to directly address the committee. The committee may also limit the total amount of time for public comment on a particular topic to fifteen (15) minutes.

DECORUM: Decorum requires members of the public to observe order at committee meetings. Speakers shall speak to the issues, and refrain from using defamatory or abusive personal remarks that disturb or impede the meeting or exceed the bounds of civility necessary to the conduct of the business of the Foundation Board Committee. The presiding officer has the authority to run the meeting, which includes the authority to issue warnings, call for recesses, or clearing the boardroom in the event of disruptive behavior. Government Code section 54954.3(c) establishes that the legislative body of a local agency shall not prohibit public criticism of the policies, procedures, programs, or services of the agency, or of the acts or omissions of the legislative body, and California Penal Code section 403 makes it a misdemeanor for any person to willfully disturb or break up any lawfully authorized assembly or meeting.

Foundation Committee meetings are held in meeting rooms that are accessible to those with mobility disabilities. If you wish to attend the meeting and you have another disability requiring special accommodation, please notify the board assistant, 760.757.2121, extension 6645The California Relay Service is available by dialing 711 or 800-735-2929 or 800-735-2922.

In compliance with Government Code §54957.5, nonexempt writings that are distributed to a majority or all of the MiraCosta Community College District Foundation Board in advance of their meetings may be viewed at the Office of Institutional Advancement, 1 Barnard Drive, Oceanside, California, 92056 or by clicking on the Foundation website at http://foundation.miracosta.edu/. Such writings will also be available at the board meeting. In addition, if you would like a copy of any record related to an item on the agenda, please contact the board assistant, at 760.795.6645 or by e-mail at foundation@miracosta.edu