



FOUNDATION

## MIRACOSTA COLLEGE FOUNDATION BOARD GOVERNANCE AND NOMINATIONS COMMITTEE MEETING

**Tuesday, August 5, 2025, 2:00 - 3:00 p.m.**

MiraCosta College San Elijo Campus  
3333 Manchester Avenue Cardiff, CA 92007  
Conference Room 1116

Members of the community not able to attend in person can access the live stream here:  
<https://linktr.ee/miracostacollegefoundation>

***Governance and Nominations Committee Members:***

Hema Crockett, Alma Flores, Amy McNamara, Diane Mills,  
Denise Stillinger, Val Warner-Saadat, Sharon Wiback

***Staff Support & Additional Attendees:***

Elizabeth Lurenana, Shannon Stubblefield

***MiraCosta College Foundation Mission:***

*Promote the benefits of MiraCosta College and secure resources that transform lives.*

***MiraCosta College Foundation Vision:***

*Educational opportunities for all.*

***Land Acknowledgement:***

*We acknowledge the original caretakers of the land on which MiraCosta College is built. The Luiseno people are made up of seven bands: the La Jolla, Pala, Pauma, Pechanga, Rincon, San Luis Rey, and Soboba. We pay our respects to the Luiseno – past, present, and emerging, and are grateful to have the opportunity to be part of this community and to honor their history, culture, and spirit.*

### AGENDA

- I. CALL TO ORDER
- II. ROLL CALL, WELCOME, INTRODUCTIONS
- III. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA
- IV. CHANGES IN AGENDA ORDER
- V. APPROVE MEETING MINUTES – Action Required
  - A. Regular Meeting of April 15, 2025
- VI. COMMITTEE REPORT(S)
  - A. Governance and Nominations
    - i. Succession Planning (Stillinger)
      - a. Vice President to start 7/1/26 in order to assume role of President 7/1/28
      - b. Committee Vice Chair to start 7/1/25 in order to assume role of Chair 7/1/26
    - ii. Board Member Resignations (Stillinger)
    - iii. Board Prospects for FY 25/26 (Crockett)

- a. Gap Analysis
- b. New Resource Development Committee members
- c. Applicant Josh Mazur – **Action Required**
- iv. Policies & Procedures Calendar Review (Crockett) – **Action Required**
- v. Mission, Vision, Commitment, Values, and Goals (Crockett)
- vi. Role of Elected Officials on Foundation Board (Crockett)
- vii. Calendar (Crockett)
  - a. Community Leaders Breakfast
  - b. Meeting Calendar for FY25/26

## VII. ANNOUNCEMENTS, MEETING AND EVENT CALENDAR REVIEW

### **Next Governance and Nominations Committee Meeting (San Elijo Campus)**

Tuesday, October 28, 2025 at 2:00 – 3:00 p.m.

### **Next Resource Development Ad hoc Committee Meeting (Zoom)**

Monday, August 11, 2025 at 2:00 – 2:45 p.m.

### **Next Finance Committee Meeting (San Elijo Campus)**

Tuesday, August 12, 2025 at 2:00 – 3:30 p.m.

### **Next Executive Committee Meeting (San Elijo Campus)**

Tuesday, August 12, 2025 at 3:45 – 5:00 p.m.

### **Next Quarterly Board Meeting (San Elijo Campus)**

Tuesday, August 26, 2025 at 3:00 – 5:00 p.m.

### **Next Grants & Scholarships Ad hoc Committee Meeting (Oceanside Campus & Zoom)**

Tuesday, October 21, 2025 at 2:00 – 3:00 p.m.

### **Next Audit Committee Meeting (San Elijo Campus)**

Tuesday, May 19, 2026 at 1:00 – 1:30 p.m.

## VIII. FUTURE AGENDA ITEMS

## IX. ADJOURNMENT

- \* **ITEMS ON THE AGENDA:** Members of the audience may address the Foundation Board Committee on any item listed on the agenda when that agenda item comes up for discussion and/or action. Comments will be limited to three (3) minutes per agenda item and a total of fifteen (15) minutes of public comment on an item, unless waived by the committee. Non-English speakers utilizing a translator will have six (6) minutes to directly address the Committee.

**ITEMS NOT ON THE AGENDA:** Members of the audience may address the Foundation Board Committee on any topic not on the agenda so long as the topic is within the jurisdiction of the Foundation. Under the Brown Act, the committee is not permitted to engage in public discussion or take any action on an agenda item not on the agenda, except that members of the committee may briefly respond to statements made or questions posed by persons exercising their public testimony rights under Government Code §54954.3. In addition, on their own initiative, or in response to questions posed by the public, a member of the committee may ask a question for clarification. A member of the committee or the committee itself may provide a reference to staff or other resources for factual information, request staff to report back to the body at a subsequent meeting concerning any matter, or take action to direct staff to place a matter of business on a future agenda. Comments from visitors shall not exceed three (3) minutes unless the committee waives the time limit. Non-English speakers utilizing a translator will have six (6) minutes to directly address the committee. The committee may also limit the total amount of time for public comment on a particular topic to fifteen (15) minutes.

**DECORUM:** Decorum requires members of the public to observe order at committee meetings. Speakers shall speak to the issues, and refrain from using defamatory or abusive personal remarks that disturb or impede the meeting or exceed the bounds of civility necessary to the conduct of the business of the Foundation Board Committee. The presiding officer has the authority to run the meeting, which includes the authority to issue warnings, call for recesses, or clearing the boardroom in the event of disruptive behavior. Government Code section 54954.3(c) establishes that the legislative body of a local agency shall not prohibit public criticism of the policies, procedures, programs, or services of the agency, or of the acts or omissions of the legislative body, and California Penal Code section 403 makes it a misdemeanor for any person to willfully disturb or break up any lawfully authorized assembly or meeting.

Foundation Committee meetings are held in meeting rooms that are accessible to those with mobility disabilities. If you wish to attend the meeting and you have another disability requiring special accommodation, please notify the board assistant, 760.757.2121, extension 6940. The California Relay Service is available by dialing 711 or 800-735-2929 or 800-735-2922.

In compliance with Government Code §54957.5, nonexempt writings that are distributed to a majority or all of the MiraCosta Community College District Foundation Board in advance of their meetings may be viewed at the Office of Institutional Advancement, 1 Barnard Drive, Oceanside, California, 92056 or by clicking on the Foundation website at <http://foundation.miracosta.edu>. Such writings will also be available at the board meeting. In addition, if you would like a copy of any record related to an item on the agenda, please contact the board assistant, at 760.795.6645 or by e-mail at [foundation@miracosta.edu](mailto:foundation@miracosta.edu)



## MIRACOSTA COLLEGE FOUNDATION BOARD GOVERNANCE AND NOMINATIONS COMMITTEE MEETING

### MINUTES OF THE REGULAR MINUTES

**April 15, 2025**  
**DRAFT**

#### I. CALL TO ORDER

The MiraCosta College Foundation Governance and Nominations Committee met in open session on Tuesday, April 15, 2025 in Room 1131 on the San Elijo Campus (3333 Manchester Ave, Cardiff, CA 92007). The meeting was live-streamed and recorded on Zoom. Chair Stillinger called the meeting to order at 2:29 p.m.

#### II. ROLL CALL, WELCOME, INTRODUCTIONS

##### Committee Members Present:

Hema Crockett                      Amy McNamara                      Val Saadat                      Denise Stillinger

##### Committee Members Absent:

Alma Flores                      Diane Mills                      Sharon Wiback

##### Staff Present:

Elizabeth Lurenana                      Shannon Stubblefield

#### III. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA

None

#### IV. CHANGES IN AGENDA ORDER

“Board Prospects” item was moved before “Gap Analysis.”

#### V. APPROVE MEETING MINUTES – Action Required

- A. By motion of Committee Member Saadat, seconded by Committee Member Crockett, the minutes of the regular meeting of January 28, 2025 were approved as presented.

Vote:                      4/0/03  
 Aye:                      Flores, McNamara, Saadat, Stillinger  
 Nay:                      None  
 Abstain:                      None  
 Absent:                      Flores, Mills, Wiback

#### VI. COMMITTEE REPORT(S)

- A. Governance and Nominations

- i. VP/ED Stubblefield and committee members discussed a goal of bringing on 4 to 6 new board members in FY25/26 and reported on current board prospects who are scheduled to come to campus for a tour on May 13 from 1:00 – 2:30 p.m.
  - a. If other committee members have board prospects they can contact staff to have them join the tour.
  - b. The committee reviewed the gap analysis document and considered where board prospects would fit into the highlighted gaps.
  - c. VP/ED Stubblefield reported on the President’s Reception, the success of bringing people onto campus to raise awareness, and the connections made at the event. Staff plans to vary the location and time of future similar events.

- Committee Member Crockett recommended having a short clip of President/Superintendent Cooke speaking at Commencement to use for prospecting.
- ii. Calendar
  - a. VP/ED Stubblefield and Chair Stillingler reviewed the End of Year Celebration Events and Meeting Calendar for FY25/26 and asked board members to RSVP to Staff Member Lurenana.

**VII. ANNOUNCEMENTS, MEETING AND EVENT CALENDAR REVIEW**

**Next Governance and Nominations Committee Meeting** (San Elijo Campus)

Tuesday, August 5, 2025 at 2:00 – 3:00 p.m.

**Next Audit Committee Meeting** (San Elijo Campus)

Tuesday, April 22, 2025 at 1:00 – 1:30 p.m.

**Next Finance Committee Meeting** (San Elijo Campus)

Tuesday, April 22, 2025 at 2:00 – 3:30 p.m.

**Next Executive Committee Meeting** (San Elijo Campus)

Tuesday, April 22, 2025 at 3:45 – 5:00 p.m.

**Next Quarterly Board Meeting** (Oceanside Campus)

Tuesday, May 6, 2025 at 3:00 – 6:00 p.m.

**VIII. FUTURE AGENDA ITEMS**

**IX. ADJOURNMENT**

The meeting adjourned at 2:53 p.m.

FOUNDATION BOARD ELECTION CYCLE CALENDAR

		FY Start Date =	Jul-25	Jul-26	Jul-27	Jul-28	Jul-29	Jul-30	Jul-31	Jul-32
	Started	New FY 1st Term Start Date per new Term limits in by-laws	July 1, 25 - June 30, 26	July 1, 26 - June 30, 27	July 1, 27 - June 30, 28	July 1, 28 - June 30, 29	July 1, 29 - June 30, 30	July 1, 30 - June 30, 31	July 1, 31 - June 30, 32	July 1, 32 - June 30, 33

Crockett, Hema	21-Feb-23	2-Jul-23	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out	Available
Flores, Alma	14-Nov-23	2-Jul-23	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out	Available
Gray, Michelle	19-Nov-24	1-Jul-24	1.25	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out
Kurth, MD, Janice	2-Nov-16	2-Jul-18	2.75	Termed Out	Available	Available	Available	Available	Available	Available
McCarthy, Neil	27-Aug-24	1-Jul-24	1.25	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out
McGuigan, David	2-Nov-16	2-Jul-18	2.75	Termed Out	Available	Available	Available	Available	Available	Available
McNamara, Amy	14-Nov-23	2-Jul-23	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out	Available
Mills, Diane	14-Nov-23	2-Jul-23	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out	Available
Musser, Cindy	15-Nov-22	2-Jul-22	1.75	2.00	2.25	2.50	2.75	Termed Out	Available	Available
Pearson, Karen	1-Feb-20	1-Jul-20	2.25	2.50	2.75	Termed Out	Available	Available	Available	Available
Richards, Mark	27-Aug-24	1-Jul-24	1.25	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out
Warner-Saadat, Valencia	20-Jul-18	2-Jul-18	2.75	Termed Out	Available	Available	Available	Available	Available	Available
Snodgrass, Tim	2-Sep-17	2-Jul-18	2.75	Termed Out	Available	Available	Available	Available	Available	Available
Spano, Anthony	19-Nov-24	1-Jul-24	1.25	1.50	1.75	2.00	2.25	2.50	2.75	Termed Out
Stillinger, Denise	2-May-16	2-Jul-18	2.75	Termed Out	Available	Available	Available	Available	Available	Available
Wiback, Sharon	2-Apr-18	2-Jul-18	2.75	Termed Out	Available	Available	Available	Available	Available	Available

Number of Board Members per FY	Board Members	16	10	10	9	9	8	4	0
Maximum Number of Replacement/New Board members	# to Max	17	23	23	24	24	25	29	33
Minimum Number of Replacement/New Board member	# to Min	-5	1	1	2	2	3	7	11
<b>Goal # Add</b>		<b>5</b>	<b>4</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>		
<b># after Add</b>		<b>25</b>	<b>23</b>	<b>26</b>	<b>28</b>	<b>31</b>	<b>33</b>		

**Jul-25**

Board Member	AREAS OF EXPERTISE										C-SUITE REPRESENTATION					DIVERSITY			
	Wealth Mngt / Investments	Accounting (CPA)	Real Estate/Property Mngt	Human Resources	Marketing / PR	Fundraising	Estate Law	Legal System	Economic Development	Business Ownership	Biotech	Health/Medical	Technology	Manufacturing/Advanced Manufacturing	Energy/Sustainability	Gender	Ethnicity	LGBTQ	Veteran/Military
Crockett, Hema				1						1						Female	Asian American	No	No
Flores, Alma				1												Female	Latino/Hispanic	No	No
Gray, Michelle	1															Female	White	No	No
<i>Kurth, MD, Janice</i>						1										<i>Female</i>	<i>White</i>	<i>No</i>	<i>No</i>
McCarthy, Neil	1	1	1													Male	White	Yes	No
<i>McGuigan, David</i>					1	1										<i>Male</i>	<i>White</i>	<i>No</i>	<i>No</i>
McNamara, Amy	1		1													Female	White	No	No
Mills, Diane			1		1											Female	Latino/Hispanic	No	No
Musser, Cindy		1														Female	White	No	No
Pearson, Karen					1	1										Female	White	No	No
Richards, Mark								1								Male	African American	No	No
<i>Saadat, Val</i>								1								<i>Female</i>	<i>African American</i>	<i>No</i>	<i>No</i>
<i>Snodgrass, Tim</i>		1	1		1	1	1									<i>Male</i>	<i>White</i>	<i>No</i>	<i>No</i>
Spano, Anthony										1						Male	White	No	No
<i>Stilling, Denise</i>					1	1										<i>Female</i>	<i>White</i>	<i>No</i>	<i>No</i>
<i>Wiback, Sharon</i>										1						<i>Female</i>	<i>White</i>	<i>No</i>	<i>No</i>

*Italics = Term ends 6/30/26*  
**Red = Gap Area**

## **Resource & Development Committee Members (Ad hoc)**

### **Board Members on the Committee**

1. Dave McGuigan (Chair)
2. Karen Pearson
3. Diane Mills

### **Community Members on the Committee**

1. [Christine Lee](#)
  - a. Has partnered with MCCF through her previous role at California Coast Credit Union
  - b. Referred by Karen Pearson
2. [Dale Ganzow](#)
  - a. Community connector in Carlsbad
  - b. Referred by Karen Pearson
3. [Gina Mancuso](#)
  - a. eXp Realty
  - b. Referred by Diane Mills



FOUNDATION

1 Barnard Dr., Oceanside, CA 92056 760.757.2121

**BOARD Candidate Questionnaire**

Please take about 10 minutes to complete and return this form to [Foundation@miracosta.edu](mailto:Foundation@miracosta.edu) along with a digital headshot photo and current resume.

Name:			
Home Address:			
City:	State:	Zip:	
Home Phone:	Cell Phone:		
Email Address:	Date of Birth:		

<input type="checkbox"/> Retired	OR	<input type="checkbox"/> Currently Working
Company Name:		
Position:		
Type of Business:	Work Phone: _____	

Are you an alumnus of MiraCosta College?      Yes      No

If yes, year you graduated or took classes:      Major:

MiraCosta College Involvement (past/present):

Education:

Other community activities:

Leadership roles:

Other information:





**FOUNDATION**

1 Barnard Dr., Oceanside, CA 92056 760.757.2121

**Why do you want to join the MiraCosta College Foundation Board?**

**What are some of the qualities and strengths you can bring to the Board?**

**How can we best utilize your skills to advance the [Foundation's mission and vision](#)?**

**What are your interests and passion regarding MiraCosta College?**



FOUNDATION

1 Barnard Dr., Oceanside, CA 92056 760.757.2121

**Area(s) of Expertise (Check all that Apply):**

- Wealth Management/Investment
- Accounting (CPA)
- Estate Law
- Real Estate/Property Management
- Marketing/PR
- Fundraising
- Legal System
- Economic Development
- Business Ownership
- Other:

**C-Suite Representation in Key Industries (Check all that Apply):**

- Biotech
- Health/Medical
- Technology
- Manufacturing/Advanced Manufacturing
- Energy/Sustainability
- Other:

**Diversity (Please self-identify):**

Gender: Pronouns: LGBTQIA+: Yes No

Ethnicity:

Veteran: Yes No Active Duty Military: Yes No

**Status:**

Highest Level of Education:

[MiraCosta College District of Residence](#) (if applicable):

Work Status:

Industry/Sector:

Institutional Relationship:

**Committee Interest:**

Please select a minimum of 2 committees you are interested in joining, including at least 1 standing committee.

- Governance & Nominations (standing)
- Finance (standing)
- Audit (standing)
- Grants and Scholarships (Ad hoc)
- Resource Development (Ad hoc)

<u>Policy</u>	<u>Next Update (date)</u>	<u>Review Frequency</u>	<u>Signature Frequency</u>	<u>Last Update</u>	<u>Authority</u>	<u>Website Link</u>
Administrative Costs Recovery	8/1/2026	Every 2 years	NA	8/19/2024	Finance Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/policy-administrative-costs-recovery.html">https://foundation.miracosta.edu/foundation-board/policy-administrative-costs-recovery.html</a>
Allowable Expenses & Reimbursements from Unrestricted Funds	ASAP	Recommend every 3 years		11/8/2012	Finance Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/policy-allowable-expenses-and-reimbursements.html">https://foundation.miracosta.edu/foundation-board/policy-allowable-expenses-and-reimbursements.html</a>
Cash Deposit & Withdrawal Procedures	ASAP	Recommend every 3 years	NA	2/15/2018	Finance Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/cash-deposit-withdrawal-procedure.html">https://foundation.miracosta.edu/foundation-board/board-manual/cash-deposit-withdrawal-procedure.html</a>
Investment & Spending Policy	8/27/2025	Annually	NA	8/27/2024	Finance Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/investment-and-spending-policy.html">https://foundation.miracosta.edu/foundation-board/board-manual/investment-and-spending-policy.html</a>
Solicitation & Acceptance of Gifts	8/1/2025	Every 3 years	NA	8/16/2022	Finance Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/solicitation-acceptance-of-gifts-policy.html">https://foundation.miracosta.edu/foundation-board/board-manual/solicitation-acceptance-of-gifts-policy.html</a>
Spend Rate	2/1/2026	Annually within 60 days of end of calendar year	NA	2/13/2024	Finance Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/investment-and-spending-policy.html">https://foundation.miracosta.edu/foundation-board/board-manual/investment-and-spending-policy.html</a>
Memorandum of Understanding - Internal Review (Article I Sect R and Art II Sect A)	2/1/2026	Annually	NA	3/1/2025	Governance and Nominations Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/mou.html">https://foundation.miracosta.edu/foundation-board/board-manual/mou.html</a>
Memorandum of Understanding - Approval	3/27/2030	Every 5 years	Every 5 Years	3/27/2025	Governance and Nominations Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/mou.html">https://foundation.miracosta.edu/foundation-board/board-manual/mou.html</a>
Board Officer Election Policy	4/25/2026	Recommend every 3 years	NA	4/25/2023	Governance and Nominations Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-officer-election-policy.html">https://foundation.miracosta.edu/foundation-board/board-officer-election-policy.html</a>
Board Prospect Selection Procedure	11/14/2026	Recommend every 3 years	NA	11/14/2023	Staff Internal	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/_docs/candidate-process.pdf">https://foundation.miracosta.edu/foundation-board/board-manual/_docs/candidate-process.pdf</a>
New Board Member Onboarding Procedure	11/14/2026	Recommend every 3 years	NA	11/14/2023	Staff Internal	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/_docs/onboarding-process.pdf">https://foundation.miracosta.edu/foundation-board/board-manual/_docs/onboarding-process.pdf</a>
Code of Ethical Conduct	5/17/2025	Every 3 years	Annually	5/17/2022	Governance and Nominations Committee & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/code-of-ethics.html">https://foundation.miracosta.edu/foundation-board/board-manual/code-of-ethics.html</a>

Conflict of Interest	ASAP	Recommend every 3 years	Annually	5/17/2022	Governance and Nominations Committee & FullBoard	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/conflict-of-interest-statement.html">https://foundation.miracosta.edu/foundation-board/board-manual/conflict-of-interest-statement.html</a>
Statement of Adherence to Confidentiality	ASAP	Recommend every 3 years	Annually	3/14/2022	Governance and Nominations Committee & FullBoard	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/statement-of-adherence-to-confidentiality.html">https://foundation.miracosta.edu/foundation-board/board-manual/statement-of-adherence-to-confidentiality.html</a>
Whistleblower Policy	ASAP	Recommend every 3 years	NA	2/13/2014	Unsure - Audit? & Full Board	<a href="https://foundation.miracosta.edu/foundation-board/policy-whistleblower.html">https://foundation.miracosta.edu/foundation-board/policy-whistleblower.html</a>
Document Retention & Destruction	ASAP	Recommend every 3 years	NA	2/13/2014	Governance and Nominations Committee & FullBoard	<a href="https://foundation.miracosta.edu/foundation-board/policy-document-retention.html">https://foundation.miracosta.edu/foundation-board/policy-document-retention.html</a>
Bylaws	8/1/2027	Every 5 years	NA	8/16/2022	Governance and Nominations Committee & FullBoard	<a href="https://foundation.miracosta.edu/foundation-board/board-manual/bylaws.html">https://foundation.miracosta.edu/foundation-board/board-manual/bylaws.html</a>

## **Reaffirmation of Mission, Vision & Values Commitment**

### **Information to review for key points**

- [MiraCosta College Foundation – Who We Are](#)
- [Foundation Mission, Vision, and Values](#)
- [College Mission, Vision, Commitment, Values, and Goals](#)
- [Board Member Roles and Responsibilities](#)

### **Board Discussion**

- Communicating and reaffirming commitment to values by current Foundation Board Members
- Communication verbally and in person with future Foundation Board prospects
  - Board Prospect Questionnaire
  - Board Prospect Tour
  - Other Suggestions



## Meeting and Event Calendar: July 1, 2025 to June 30, 2026

### Quarterly Board Meetings

*(In-Person, Location Varies – See Calendar Invite)*

- 3:00 – 5:00 p.m. Tuesday, August 26, 2025
- 3:00 – 5:00 p.m. Tuesday, November 18, 2025
- 3:00 – 5:00 p.m. Tuesday, February 24, 2026
- 3:00 – 6:00 p.m. Tuesday, June 2, 2026

### Finance Committee Meetings

*(3333 Manchester Blvd, Encinitas, CA 92007)*

- 2:00 – 3:30 p.m. Tuesday, August 12, 2025
- 2:00 – 3:30 p.m. Tuesday, November 4, 2025
- 2:00 – 3:30 p.m. Tuesday, February 10, 2026
- 2:00 – 3:30 p.m. Tuesday, May 19, 2026

### Audit Committee Meetings

*(3333 Manchester Blvd, Encinitas, CA 92007)*

- 1:00 – 1:30 p.m. Tuesday, August 5, 2025
- 1:00 – 1:30 p.m. Tuesday, May 19, 2026

### Ad hoc Innovation Grants & Scholarships Committee Meetings

*(1 Barnard Dr., Oceanside, CA 92056 or Zoom)*

- 1:00 – 2:00 p.m. Tuesday, July 29, 2025
- 2:00 – 3:00 p.m. Tuesday, October 21, 2024
- 2:00 – 3:00 p.m. Tuesday, January 20, 2026
- 2:00 – 4:00 p.m. Tuesday, May 5, 2026

### Ad hoc Resource Development Committee Meetings

*(Zoom)*

- |                                           |                                           |
|-------------------------------------------|-------------------------------------------|
| 2:00 – 2:45 p.m. Monday, August 11, 2025  | 2:00 – 2:45 p.m. Monday, October 6, 2025  |
| 2:00 – 2:45 p.m. Monday, December 1, 2025 | 2:00 – 2:45 p.m. Monday, February 9, 2026 |
| 2:00 – 2:45 p.m. Monday, April 6, 2026    | 2:00 – 2:45 p.m. Monday, June 1, 2026     |

### Community Leaders Breakfast

*(5480 Grand Pacific Dr, Carlsbad, CA 92008)*

- October 17, 2025 @ 7:00 – 9:00 a.m